# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1998

OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 0-15701

NATURAL ALTERNATIVES INTERNATIONAL, INC. (Exact name of registrant as specified in its charter)

Delaware (State of other jurisdiction of incorporation or organization)

84-1007839 (I.R.S. Employer Identification No.)

1185 LINDA VISTA DRIVE, SAN MARCOS, CALIFORNIA 92069 (Address of principal executive offices) (Zip Code)

(760) 744-7340

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [X] No []

5,724,542

(Number of shares of common stock of the registrant outstanding as of April 30,1998)

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NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

CONSOLIDATED BALANCE SHEETS

ASSETS

March 31 1998 June 30 1997

(unaudited)

| Cash and cash equivalents   | \$ 3,399,360                    | \$ 3,469,739   |
|---|---------------------------------|--|
| Accounts receivable - less allowance for doubtful accounts of \$1,234,000 at March 31, 1998 and \$1,006,000 at June 30, 1997              | 10,010,074                      | 6,990,121  |
| Inventories Tax refund receivable Notes receivable - current portion Prepaid expenses Deferred income taxes Deposits Other current assets | 392,573<br>599,995<br>1,616,000 | 5,690,850<br>842,209<br>235,613<br>404,899<br>851,000<br>322,269<br>51,279 |
| Total Current Assets  |                                 | 18,857,979   |
| Property and equipment, net   | 9,844,611                       | 8,259,705<br>  |
| Other Assets:   |                                 |  |
| Investments Notes receivable, less current portion Other noncurrent assets, net   |                                 | 58,862<br>261,697<br>290,932   |
| Total Other Assets  | 485 <b>,</b> 272                | 611,491  |
| TOTAL ASSETS  | \$35,589,885<br>======          | \$27,729,175<br>=======  |

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

### CONSOLIDATED BALANCE SHEETS (continued)

### LIABILITIES AND STOCKHOLDERS' EQUITY

|   | March 31<br>1998 | June 30<br>1997 |
|---|------------------|-----------------|
|   | (unaudited)      |                 |
| Current Liabilities:  |                  |                 |
| Accounts payable  | \$ 8,292,952     | \$ 6,907,998    |
| Current installments of long-term debt                                  | 45,705           | 164,266         |
| Current installments of capital lease obligations                       | 7,583            | 25,189          |
| Income taxes payable  | 323,749          |                 |
| Accrued compensation and employee benefits                              | 316,646          | 321,337         |
|   |                  |                 |
| Total Current Liabilities   | 8,986,635        | 7,418,790       |
| Deferred income taxes   | 431,000          | 487,000         |
| Long-term debt, less current installments                               | 1,011,842        | 1,100,285       |
| Capital lease obligations, less current installments                    |                  | 23,613          |
|   |                  |                 |
| Total Liabilities   | 10,429,477       | 9,029,688       |
| Stockholders' Equity:  Preferred stock; \$.01 par value; 500,000 shares |                  |                 |
| authorized; none issued or outstanding                                  |                  |                 |

| authorized; issued and outstanding 5,723,986 at |                          |               |
|---|--------------------------|---------------|
| March 31, 1998 and 5,429,764 at June 30, 1997   | 57,240                   | 54,298        |
| Additional paid-in capital                      | 9,348,233                | 6,675,426     |
| Retained earnings                               | 15,806,185               | 12,021,013    |
| Net unrealized losses on investments            | (51,250)                 | (51,250)      |
|   |                          |               |
| Total Stockholders' Equity                      | 25,160,408               | 18,699,487    |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY      | \$ 35,589,885<br>======= | \$ 27,729,175 |

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

## CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)

|  | March                           | Months Ended                    | For the Three<br>Marc       |                       |  |
|--|---------------------------------|---------------------------------|-----------------------------|-----------------------|--|
|  | 1998                            | 1997                            | 1998                        | 1997                  |  |
| Net sales  | \$ 47,290,172                   | \$ 35,473,581                   | \$ 18,960,255               | \$ 11,406,325         |  |
| Cost of goods sold   | 34,463,007                      | 26,130,920                      | 13,737,005                  | 8,540,258             |  |
| GROSS PROFIT   | 12,827,165                      | 9,342,661                       | 5,223,250                   | 2,866,067             |  |
| Selling, general & administrative expenses                                   | 6,638,910                       | 5,508,856                       | 2,246,932                   | 1,937,328             |  |
| INCOME FROM OPERATIONS   | 6,188,255                       | 3,833,805                       | 2,976,318                   | 928,739               |  |
| Other income (expense):<br>Interest income<br>Interest expense<br>Other, net | 141,693<br>(85,347)<br>(44,429) | 127,334<br>(111,992)<br>(8,845) | 50,625<br>(26,961)<br>7,747 | 42,788<br>(34,890<br> |  |
|  | 11,917                          | 6,497                           | 31,411                      | 7,898                 |  |
| EARNINGS BEFORE INCOME TAXES Income taxes                                    | 6,200,172<br>2,415,000          | 3,840,302<br>1,530,000          | 3,007,729<br>1,184,000      | 936,637<br>376,000    |  |
| NET EARNINGS   | \$ 3,785,172                    | \$ 2,310,302<br>======          | \$ 1,823,729<br>======      | \$ 560,637            |  |
| NET EARNINGS PER COMMON SHARE:   |                                 |                                 |                             |                       |  |
| Basic  | \$ 0.69                         | \$ 0.43                         | \$ 0.33                     | \$ 0.10               |  |
| Diluted  | \$ 0.66                         | \$ 0.41                         | \$ 0.31                     | \$ 0.10               |  |

## CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited)

|   | Additional Common Stock Paid-in Shares Amount Capital |    | Net Unrealized Gains Retained (Losses) on Earnings Investments |              |                        | Total |         |              |
|---|---|----|--|--------------|------------------------|-------|---------|--------------|
|   |   |    |  |              |                        |       |         |              |
| Balance at June 30, 1997  | 5,429,764   | \$ | 54,298   | \$ 6,675,426 | \$12,021,013           | (\$   | 51,250) | \$18,699,487 |
| Issuance of common<br>stock upon exercise<br>of employee stock<br>options | 294,222   |    | 2,942  | 1,432,307    |                        |       |         | 1,435,249    |
| Income tax benefit from stock options                                     |   |    |  | 1,240,500    |                        |       |         | 1,240,500    |
| Net earnings  |   |    |  |              | 3,785,172              |       |         | 3,785,172    |
| Balance at March 31, 1998   | 5,723,986   | \$ | 57,240   | \$ 9,348,233 | \$15,806,185<br>====== | (\$   | 51,250) | \$25,160,408 |

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

## CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | For the Nine Months<br>Ended March 31 |              |
|--|---------------------------------------|--------------|
|  | 1998                                  | 1997         |
| CASH FLOWS FROM OPERATING ACTIVITIES:        |                                       |              |
| Net earnings                                 | \$ 3,785,172                          | \$ 2 310 302 |
| Adjustments to reconcile net                 | y 3,703,172                           | Q 2,310,302  |
| earnings to net cash provided by             |                                       |              |
| operating activities:                        |                                       |              |
| Bad debt expense                             | 270,000                               | 141,621      |
| Tax benefit on option exercise               | 1,240,500                             | 85,600       |
| Depreciation and amortization                | 1,117,273                             | 942,429      |
| Deferred income taxes                        | (821,000)                             | (95,000)     |
| (Gain) Loss on disposal of assets            | 52,177                                | (9,099)      |
| Other  | •                                     | (19,713)     |
| Changes in operating assets and liabilities: | (20,313)                              | (13,7113)    |
| (Increase) decrease in:                      |                                       |              |
| Accounts receivable                          | (3,289,953)                           | 1,038,821    |
| Inventories                                  | (3,033,985)                           | (2,564,024)  |
| Prepaid expenses                             | (195,096)                             | (2,301,021,  |
| Deposits                                     | 48,898                                | (152,341)    |
| Tax refund receivable                        | 842,209                               | (102,011)    |
| Prepaid income taxes                         | (51,845)                              | 0            |
| Other assets                                 | (198,799)                             | (159,838)    |
| (Decrease) increase in:                      | (130), 133)                           | (103,000)    |
| Accounts payable                             | 1,325,245                             | 1,671,532    |
| Accrued compensation and employee benefits   | (4,691)                               | (33,875)     |
| Income taxes payable                         | 323,749                               |              |
| income cance parable                         |                                       |              |
| Net Cash Provided by Operating               |                                       |              |
| Activities                                   | 1,440,756                             | 2,775,768    |
|  |                                       |              |

## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART 1 - FINANCIAL INFORMATION

## CONSOLIDATED STATEMENTS OF CASH FLOWS (continued) (Unaudited)

|   | For the Nine Months<br>Ended March 31   |  |  |
|---|---|--|--|
|   | 1998                                    | 1997                                       |  |
|   |   |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES:  Proceeds from sale of property and equipment  Receivable from affiliated company Capital expenditures Issuance of notes receivable | \$ 65,000<br><br>(2,819,355)<br>(4,625) | \$<br>(200,000)<br>(1,586,063)<br>(82,409) |  |
| Repayment of notes receivable<br>Other  | 55,942<br>4,879<br>                     | 88,948<br>(47,716)                         |  |
| Net Cash Used in Investing Activities   | (2,698,159)<br>                         | (1,827,240)                                |  |
| CASH FLOWS FROM FINANCING ACTIVITIES: Payments on long-term debt and capital leases Issuance of common stock Borrowings on line of credit                                 | (248,225)<br>1,435,249<br>              | (178,536)<br>273,575<br>350,000            |  |
| Net Cash Provided by Financing Activities   | 1,187,024                               | 445,039                                    |  |
| Net Increase (Decrease) in Cash and<br>Cash Equivalents   | (70,379)                                | 1,393,567                                  |  |
| Cash and Cash Equivalents at Beginning of Period  | 3,469,739                               | 1,887,427                                  |  |
| Cash and Cash Equivalents at End of Period  | \$ 3,399,360<br>======                  | \$ 3,280,994<br>=======                    |  |

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 1 - BASIS OF PRESENTATION

The unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments, consisting of a normal recurring nature considered necessary for a fair presentation, have been included. It is suggested that these consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company's annual report on Form 10-K for the year ended June 30, 1997. The results of operations

for the periods ended March 31, 1998 and 1997 are not necessarily indicative of the operating results for the full year.

Certain amounts in prior period financial statements have been reclassified to conform to the current period financial statements.

#### NOTE 2 - PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries, Millennium Health International, Inc. (formerly Pro-Lean, Inc. and prior to that Sonergy, Inc.), CellLife International, Inc. and CellLife Pharmaceuticals International, Inc. all of which had been administered and operated out of the Company's facilities. During fiscal 1997, the assets and liabilities of each of the subsidiaries were transferred to the Company and the Company assumed their operations. All significant intercompany accounts and transactions have been eliminated.

#### NOTE 3 - INVENTORIES

|                  | March 31<br>1998 | June 30<br>1997 |
|------------------|------------------|-----------------|
|                  |                  |                 |
| Raw materials    | \$3,901,218      | \$2,747,451     |
| Work in progress | 4,427,071        | 2,598,430       |
| Finished goods   | 396,546          | 344,969         |
|                  |                  |                 |
|                  | \$8,724,835      | \$5,690,850     |
|                  |                  | ========        |

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BASIC EARNINGS PER SHARE Net earnings

### NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 4 - NET EARNINGS PER SHARE

Pursuant to Statement of Financial Accounting Standards No. 128 ("SFAS No. 128"), financial statements for periods ending after December 15, 1997 must reflect basic earnings per share and diluted earnings per share as defined. Accordingly, basic earnings per share has been computed based upon the weighted average number of shares outstanding during the period and diluted earnings per share has been computed based upon the weighted average number of shares outstanding during the period plus the dilutive effects of common shares contingently issuable from stock options. Prior period amounts have been restated to conform to SFAS No. 128. Common stock options are excluded from the computation of net earnings per share if their effect is anti-dilutive. Basic and diluted earnings per share have been calculated as follows:

For the three months ended

|                         | March 31, 1998                                 | March 31, 1998 |                      |                         |  |    |                      |
|-------------------------|--|----------------|----------------------|-------------------------|--|----|----------------------|
| Earnings<br>(Numerator) | Weighted<br>Average<br>Shares<br>(Denominator) | Sl             | Per<br>hare<br>mount | Earnings<br>(Numerator) | Weighted<br>Average<br>Shares<br>(Denominator) | S  | Per<br>hare<br>mount |
|                         |  |                |                      |                         |  |    |                      |
| \$1,823,729             | 5,566,956                                      | \$             | 0.33                 | \$3,785,172             | 5,481,539                                      | \$ | 0.69                 |

For the nine months ended

EFFECT OF DILUTIVE SECURITIES

Stock options 352,963 270,877

DILUTED EARNINGS PER SHARE \$1,823,729 5,919,919 \$ 0.31 \$3,785,172 5,752,416 \$ 0.66

|   | For the three months ended<br>March 31, 1997 |  |                  | For the nine months ended<br>March 31, 1997 |                         |  |                        |
|---|--|--|------------------|---|-------------------------|--|------------------------|
|   | Earnings<br>(Numerator)                      | Weighted<br>Average<br>Shares<br>(Denominator) | Pe<br>Sha<br>Amo |   | Earnings<br>(Numerator) | Weighted<br>Average<br>Shares<br>(Denominator) | Per<br>Share<br>Amount |
| BASIC EARNINGS PER SHARE<br>Net earnings    | \$ 560,637                                   | 5,398,925                                      | \$               | 0.10  | \$2,310,302             | 5,385,224                                      | \$ 0.43                |
| EFFECT OF DILUTIVE SECURITIES Stock options |  | 267,388  |                  |   |                         | 260,882  |                        |
| DILUTED EARNINGS PER SHARE                  | \$ 560,637                                   | 5,666,313                                      | \$               | 0.10  | \$2,310,302             | 5,646,106                                      | \$ 0.41                |

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### NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### NOTE 5 - STOCKHOLDERS' EQUITY

Effective June 5, 1992, the Company adopted the 1992 Incentive Stock Option Plan for which 500,000 common shares have been reserved for issuance to officers, directors, and key employees of the Company. The plan provides that no option may be granted at an exercise price less than the fair market value of the common stock of the Company on the date of grant. On September 9, 1993, 200,000 options were granted at the fair market value price of \$4.875 per share. On March 10, 1998, 300,000 options were granted at the fair market value price of \$10.50 per share.

Also effective June 5, 1992, the Company adopted the 1992 Nonqualified Stock Option Plan and reserved a total of 250,000 common shares for issuance to officers, employees, and consultants of the Company. On September 9, 1993, 250,000 options were granted at the fair market value price of \$4.875 per share.

Effective December 9, 1994, the Board of Directors approved the 1994 Nonqualified Stock Option Plan for which 500,000 common shares were reserved for issuance to officers, employees, and consultants of the Company. On January 24, 1995, 500,000 options were granted at the fair market value price of \$4.625 per share.

All stock options under each of the plans have five-year terms and all options became fully vested one year after their grant date. On March 10, 1998, the Board of Directors extended the term within which to exercise options under the 1992 Incentive Stock Option Plan by two years.

Stock option activity during the periods indicated is summarized below:

|  | 1992              | 1992         | 1994             |
|--|-------------------|--------------|------------------|
|  | Incentive         | Nonqualified | Nonqualified     |
|  | Plan              | Plan         | Plan             |
| Outstanding and exercisable at June 30, 1997 Granted | 96,169<br>300,000 | 220,942      | 451 <b>,</b> 500 |

| Exercised                                     | 38,332     | 139,556  | 116,334     |
|---|------------|----------|-------------|
|   |            |          |             |
| Outstanding and exercisable at March 31, 1998 | 357,837    | 81,386   | 335,166     |
|   | ======     | ======   | ======      |
| Weighted-average exercise price-              |            |          |             |
| June 30, 1997                                 | \$ 4.875   | \$ 4.875 | \$ 4.625    |
| March 31, 1998                                | \$ 9.591   | \$ 4.875 | \$ 4.625    |
| Weighted-average remaining contractual life   | Five Years | One Year | Three Years |
| Available for grant at March 31, 1998         |            |          |             |
|   | ======     | ======   | ======      |

Effective January 24, 1995, 100,000 options were granted pursuant to a consulting agreement at the fair market value price of \$4.625 per share. On September 20, 1996, 45,000 options were granted pursuant to a consulting agreement at prices ranging from \$9.00 to \$15.00 per share. None of these options had been exercised as of March 31, 1998.

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### NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 6 - PENSION PLAN

Effective January 1, 1997, the Company adopted a defined benefit pension plan (the "Plan") covering substantially all of its employees. The benefits are based on years of service and the employee's compensation during the five years before retirement. The Company will make annual contributions to the Plan equal to the maximum amount that can be deducted for income tax purposes. For the three months and nine months ended March 31, 1998, the estimated current service cost (normal cost) and the amortized portion of the unfunded estimated accrued liability for prior service cost, using a 30-year funding period, amounted to \$78,000 and \$312,000, respectively. This amount has been accrued in the current period.

#### NOTE 7 - MAJOR CUSTOMERS

The Company had substantial sales to five separate customers during one or more of the periods shown in the following table. The loss of any of these customers could have an adverse impact on the Company's revenues and earnings in the short-term. Sales by customer, representing 10% or more of the respective period's total sales, are shown below by industry segment.

|                           | Three Months Ended<br>March 31, 1998 |       | Three Months Ended<br>March 31, 1997 |      | Nine Months Ended<br>March 31, 1998 |      | Nine Months Ended<br>March 31, 1997 |      |
|---------------------------|--------------------------------------|-------|--------------------------------------|------|-------------------------------------|------|-------------------------------------|------|
| Industry Segment          | Sales by Customer                    | % (a) | Sales by Customer                    | %(a) | Sales by Customer                   | %(a) | Sales by Customer                   | %(a) |
| Multi-level Distribution: |                                      |       |                                      |      |                                     |      |                                     |      |
| Customer 1                | \$7,667,015                          | 40%   | \$5,527,135                          | 48%  | \$18,634,260                        | 39%  | \$12,873,152                        | 36%  |
| Customer 2                | 2,575,031                            | 14%   | 1,280,611                            | 11%  | 8,001,753                           | 17%  | 6,158,760                           | 17%  |
| Customer 3                | (b)                                  |       | 1,708,915                            | 15%  | (b)                                 |      | (b)                                 |      |
| Customer 4                | (b)                                  |       | (b)                                  |      | (b)                                 |      | 3,581,245                           | 10%  |
|                           | 10,242,046                           | 54%   | 8,516,661                            | 74%  | 26,636,013                          | 56%  | 22,613,157                          | 63%  |
| Retail:                   |                                      |       |                                      |      |                                     |      |                                     |      |
| Customer 5                | 2,127,283                            | 11%   | (b)                                  |      | (b)                                 |      | (b)                                 |      |
|                           |                                      |       |                                      |      |                                     |      |                                     |      |
|                           | \$12,369,329                         | 65%   | \$8,516,661                          | 74%  | \$26,636,013                        | 56%  | \$22,613,157                        | 63%  |

- (a) Percent of total sales
- (b) Sales for the period were less than 10% of total sales.

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. $\label{eq:part_internation} \texttt{PART} \ \texttt{I} \ - \ \texttt{FINANCIAL} \ \texttt{INFORMATION}$

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Except for the historical information contained herein, the following discussion contains forward-looking statements that involve risks and uncertainties. The Company's actual results could differ materially from those projected in the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in this section and those discussed in the Company's Annual Report on Form 10-K.

#### RESULTS OF OPERATIONS

#### THIRD QUARTER OF FISCAL 1998 AND 1997

The Company's consolidated net sales for the quarter ended March 31, 1998, amounted to \$19.0 million, an increase of \$7.6 million over the \$11.4 million generated during the quarter ended March 31, 1997. Approximately two-thirds of the 66% increase in sales came from sales to new customers and the balance from existing customers. International sales for the quarter ended March 31, 1998, amounted to \$2.6 million compared to \$.5 million for the quarter ended March 31, 1997. The increase in international sales is primarily from expansion into foreign markets by existing customers.

Gross profit margins were 27.5% for the quarter ended March 31, 1998, compared to 25.1% for the quarter ended March 31, 1997. The increase in margins was due to purchasing cost efficiencies.

Selling, general and administrative expenses decreased as a percentage of revenues to 11.9% for the quarter ended March 31, 1998 from 17.0% for the quarter ended March 31, 1997. This decrease is due to the 66% increase in sales noted above while selling, general and administrative expenses, which for the most part, are fixed, increased by 16% from \$1.9 million in 1997 to \$2.2 million in 1998.

Net earnings for the quarter ended March 31, 1998, amounted to \$1.8 million, a \$1.2 million increase from the \$.6 million in net earnings produced for the quarter ended March 31, 1997. The increase in net earnings was due primarily to increased sales and improved gross profit margins partially offset by the increase in selling, general and administrative expenses discussed above.

Diluted earnings per share for the quarter ended March 31, 1998, was \$.31 compared to \$.10 for the quarter ended March 31, 1997. The increase was due to the reasons discussed above.

#### NINE MONTHS ENDED MARCH 31, 1998 AND 1997

The Company's consolidated net sales for the nine months ended March 31, 1998, amounted to \$47.3 million, an increase of \$11.8 million over the \$35.5 million generated during the nine months ended March 31, 1997. Approximately three-fourths of the 33% increase in sales came from sales to new customers and the balance from existing customers. International sales for the nine months ended March 31, 1998, amounted to \$10.6 million compared to \$1.3 million for the nine months ended March 31, 1997. The increase in international sales is primarily from expansion into foreign markets by existing customers.

Gross profit margins were 27.1% for the nine months ended March 31, 1998, compared to 26.3% for the nine months ended March 31, 1997. The increase in margins was due to manufacturing cost efficiencies.

### NATURAL ALTERNATIVES INTERNATIONAL, INC. PART I - FINANCIAL INFORMATION

### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

NINE MONTHS ENDED MARCH 31, 1998 AND 1997 (continued)

Selling, general and administrative expenses decreased as a percentage of revenues to 14.0% for the nine months ended March 31, 1998 from 15.5% for the nine months ended March 31, 1997. Selling, general and administrative expenses increased to \$6.6 million in 1998 from \$5.5 million in 1997. The increase was primarily due to expenses associated with the employee pension plan, which was adopted on January 1, 1997, and increased costs for research and development and clinical studies.

Net earnings for the nine months ended March 31, 1998, amounted to \$3.8 million, a \$1.5 million increase from the \$2.3 million in net earnings produced for the nine months ended March 31, 1997. The increase in net earnings was due primarily to increased sales and improved gross profit margins partially offset by the increase in selling, general and administrative expenses discussed above.

Diluted earnings per share for the nine months ended March 31, 1998, was \$.66 compared to \$.41 for the nine months ended March 31, 1997. The increase was due to the reasons discussed above.

#### LIQUIDITY AND CAPITAL RESOURCES

At March 31, 1998, the Company had working capital of \$16,273,000 compared to \$11,439,000 as of June 30, 1997. An increase in inventories and accounts receivable was offset by an increase in accounts payable. Inventory levels at March 31, 1998, compared to sales, are in line with historic levels.

The Company has purchase commitments approximating \$450,000 for additional production equipment that is expected to be placed in service in the fourth quarter. These expenditures are expected to be funded from cash flow from operating activities.

The Company believes it has sufficient sources of funds to finance its ongoing operations and meet its capital asset purchases, as well as future growth through a combination of internally generated cash flow, revolving lines of credit and equipment financing. The Company has revolving line of credit agreements permitting borrowings up to \$3,000,000, which are secured by the Company's receivables, inventory, equipment, and vehicles and bear interest at the bank's prime rate. The bank's prime rate at March 31, 1998 was 8.5%. The lines of credit expire in January 1999. The company had no borrowings at March 31, 1998, or at June 30, 1997, under these credit lines.

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## NATURAL ALTERNATIVES INTERNATIONAL, INC. PART II - OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

The Company is involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, based in part on the advice of counsel, the ultimate disposition of these matters will not have a material adverse impact on the Company's consolidated financial position, operations or cash flows.

#### ITEM 2. CHANGES IN SECURITIES

| During  | the   | quarter | ending | March    | 31,  | 1998,   | 294,222 | common | shares | were | issued |  |
|---------|-------|---------|--------|----------|------|---------|---------|--------|--------|------|--------|--|
| pursuan | it to | employe | e stoc | c option | on e | xercise | es.     |        |        |      |        |  |

ITEM 3. DEFAULTS BY THE COMPANY ON ITS SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

- (a) Exhibits: The following exhibits are filed herewith:
- 27.0. Financial Data Schedule
- (b) No reports on Form 8-K were filed during the quarter ended March 31, 1998.

14

1.5

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NATURAL ALTERNATIVES INTERNATIONAL, INC.

MARK A. LE DOUX Date: May 13, 1998

- -----

Mark A. Le Doux Chief Executive Officer

WILLIAM P. SPENCER Date: May 13, 1998

William P. Spencer

President

### <ARTICLE> 5 <MULTIPLIER> 1

| <period-type></period-type>                               | 3-MOS |                 |
|---|-------|-----------------|
| <fiscal-year-end></fiscal-year-end>                       |       | JUN-30-1998     |
| <period-start></period-start>                             |       | JUL-01-1997     |
| <period-end></period-end>                                 |       | MAR-31-1998     |
| <cash></cash>   |       | 3,399,360       |
| <securities></securities>                                 |       | 0               |
| <receivables></receivables>                               |       | 10,010,074      |
| <allowances></allowances>                                 |       | 1,056,000       |
| <inventory></inventory>                                   |       | 8,724,835       |
| <current-assets></current-assets>                         |       | 25,260,002      |
| <pp&e></pp&e>   |       | 16,666,914      |
| <pre><depreciation></depreciation></pre>                  |       | 6,822,303       |
| <total-assets></total-assets>                             |       | 35,589,885      |
| <current-liabilities></current-liabilities>               |       | 8,986,635       |
| <bonds></bonds>   |       | 1,011,842       |
| <preferred-mandatory></preferred-mandatory>               |       | 0               |
| <preferred></preferred>                                   |       | 0               |
| <common></common>   |       | 57,240          |
| <other-se></other-se>                                     |       | 25,103,168      |
| <total-liability-and-equity></total-liability-and-equity> |       | 35,589,885      |
| <sales></sales>   |       | 47,290,172      |
| <total-revenues></total-revenues>                         |       | 47,290,172      |
| <cgs></cgs>   |       | 34,463,007      |
| <total-costs></total-costs>                               |       | 41,101,917      |
| <other-expenses></other-expenses>                         |       | 0               |
| <loss-provision></loss-provision>                         |       | 270,000         |
| <interest-expense></interest-expense>                     |       | 85 <b>,</b> 347 |
| <income-pretax></income-pretax>                           |       | 6,200,172       |
| <income-tax></income-tax>                                 |       | 2,415,000       |
| <pre><income-continuing></income-continuing></pre>        |       | 3,785,172       |
| <discontinued></discontinued>                             |       | 0               |
| <extraordinary></extraordinary>                           |       | 0               |
| <changes></changes>                                       |       | 0               |
| <net-income></net-income>                                 |       | 3,785,172       |
| <eps-primary></eps-primary>                               |       | 0.69            |
| <eps-diluted></eps-diluted>                               |       | 0.66            |

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE QUARTER ENDED SEPTEMBER 30, 1997, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

| <period-type></period-type>                               | 3-MOS |             |
|---|-------|-------------|
| <fiscal-year-end></fiscal-year-end>                       |       | JUN-30-1998 |
| <period-start></period-start>                             |       | JUL-01-1997 |
| <period-end></period-end>                                 |       | SEP-30-1997 |
| <cash></cash>   |       | 2,006,149   |
| <securities></securities>                                 |       | 0           |
| <receivables></receivables>                               |       | 6,669,922   |
| <allowances></allowances>                                 |       | 1,007,000   |
| <inventory></inventory>                                   |       | 7,071,082   |
| <current-assets></current-assets>                         |       | 16,892,123  |
| <pp&e></pp&e>   |       | 15,312,236  |
| <pre><depreciation></depreciation></pre>                  |       | 6,191,773   |
| <total-assets></total-assets>                             |       | 26,617,931  |
| <current-liabilities></current-liabilities>               |       | 5,760,709   |
| <bonds></bonds>   |       | 1,047,565   |
| <preferred-mandatory></preferred-mandatory>               |       | 0           |
| <preferred></preferred>                                   |       | 0           |
| <common></common>   |       | 54,318      |
| <other-se></other-se>                                     |       | 19,253,339  |
| <total-liability-and-equity></total-liability-and-equity> |       | 26,617,931  |
| <sales></sales>   |       | 12,032,576  |
| <total-revenues></total-revenues>                         |       | 12,032,576  |
| <cgs></cgs>   |       | 8,871,222   |
| <total-costs></total-costs>                               |       | 11,077,866  |
| <other-expenses></other-expenses>                         |       | 0           |
| <loss-provision></loss-provision>                         |       | 90,000      |
| <interest-expense></interest-expense>                     |       | 30,090      |
| <income-pretax></income-pretax>                           |       | 960,420     |
| <income-tax></income-tax>                                 |       | 362,000     |
| <pre><income-continuing></income-continuing></pre>        |       | 598,420     |
| <discontinued></discontinued>                             |       | 0           |
| <extraordinary></extraordinary>                           |       | 0           |
| <changes></changes>                                       |       | 0           |
| <net-income></net-income>                                 |       | 598,420     |
| <eps-primary></eps-primary>                               |       | 0.11        |
| <eps-diluted></eps-diluted>                               |       | 0.11        |
|   |       |             |

<LEGEND>

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 1997, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS. </LEGEND>

| <period-type> <fiscal-year-end> <period-start></period-start></fiscal-year-end></period-type>         | YEAR | JUN-30-1997<br>JUL-01-1996 |
|---|------|----------------------------|
| <period-end> <cash></cash></period-end>   |      | JUN-30-1997<br>3,469,739   |
| <securities><br/><receivables></receivables></securities>   |      | 0<br>6,990,121             |
| <allowances> <inventory></inventory></allowances>   |      | 1,006,000<br>5,690,850     |
| <current-assets> <pp&e></pp&e></current-assets>   |      | 18,857,979<br>14,105,243   |
| <pre><depreciation> <total-assets></total-assets></depreciation></pre>                                |      | 5,845,538<br>27,729,175    |
| <current-liabilities> <bonds></bonds></current-liabilities>   |      | 7,418,790<br>1,100,285     |
| <preferred-mandatory> <preferred></preferred></preferred-mandatory>                                   |      | 0                          |
| <common></common>   |      | 54,298<br>18,699,487       |
| <total-liability-and-equity> <sales></sales></total-liability-and-equity>                             |      | 27,729,175<br>49,444,221   |
| <total-revenues></total-revenues>   |      | 49,444,221                 |
| <cgs> <total-costs> <other-expenses></other-expenses></total-costs></cgs>                             |      | 8,609,925                  |
| <pre><uiter-expenses <loss-provision=""> <interest-expense></interest-expense></uiter-expenses></pre> |      | 725,000<br>147,373         |
| <pre><income-pretax></income-pretax></pre>  |      | 1,839,920                  |
| <pre><income-tax> <income-continuing></income-continuing></income-tax></pre>                          |      | 720,000<br>1,119,920       |
| <pre><discontinued> <extraordinary></extraordinary></discontinued></pre>                              |      | 0                          |
| <changes> <net-income></net-income></changes>   |      | 1,119,920                  |
| <eps-primary><br/><eps-diluted></eps-diluted></eps-primary>   |      | 0.21<br>0.20               |
|   |      |                            |

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 1997, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

| <period-type></period-type>                               | 9-MOS |             |
|---|-------|-------------|
| <fiscal-year-end></fiscal-year-end>                       |       | JUN-30-1997 |
| <period-start></period-start>                             |       | JUL-01-1996 |
| <period-end></period-end>                                 |       | MAR-31-1997 |
| <cash></cash>   |       | 3,280,994   |
| <securities></securities>                                 |       | 0           |
| <receivables></receivables>                               |       | 5,254,316   |
| <allowances></allowances>                                 |       | 436,000     |
| <inventory></inventory>                                   |       | 8,963,616   |
| <current-assets></current-assets>                         |       | 18,789,276  |
| <pp&e></pp&e>   |       | 13,487,896  |
| <pre><depreciation></depreciation></pre>                  |       | 5,547,040   |
| <total-assets></total-assets>                             |       | 27,632,989  |
| <current-liabilities></current-liabilities>               |       | 6,304,024   |
| <bonds></bonds>   |       | 1,139,633   |
| <preferred-mandatory></preferred-mandatory>               |       | 0           |
| <preferred></preferred>                                   |       | 0           |
| <common></common>   |       | 54,089      |
| <other-se></other-se>                                     |       | 19,748,821  |
| <total-liability-and-equity></total-liability-and-equity> |       | 27,632,989  |
| <sales></sales>   |       | 35,473,581  |
| <total-revenues></total-revenues>                         |       | 35,473,581  |
| <cgs></cgs>   |       | 26,130,920  |
| <total-costs></total-costs>                               |       | 5,508,856   |
| <other-expenses></other-expenses>                         |       | 0           |
| <loss-provision></loss-provision>                         |       | 15,000      |
| <interest-expense></interest-expense>                     |       | 127,334     |
| <income-pretax></income-pretax>                           |       | 3,840,302   |
| <income-tax></income-tax>                                 |       | 1,530,000   |
| <pre><income-continuing></income-continuing></pre>        |       | 2,310,302   |
| <discontinued></discontinued>                             |       | 0           |
| <extraordinary></extraordinary>                           |       | 0           |
| <changes></changes>                                       |       | 0           |
| <net-income></net-income>                                 |       | 2,310,302   |
| <eps-primary></eps-primary>                               |       | 0.43        |
| <eps-diluted></eps-diluted>                               |       | 0.41        |
|   |       |             |

<LEGEND>

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED DECEMBER 31, 1996, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

| <period-type></period-type>                               | 6-MOS |             |
|---|-------|-------------|
| <fiscal-year-end></fiscal-year-end>                       |       | JUN-30-1997 |
| <period-start></period-start>                             |       | JUL-01-1996 |
| <period-end></period-end>                                 |       | DEC-31-1996 |
| <cash></cash>   |       | 3,483,474   |
| <securities></securities>                                 |       | 0           |
| <receivables></receivables>                               |       | 5,950,909   |
| <allowances></allowances>                                 |       | 408,000     |
| <inventory></inventory>                                   |       | 6,924,523   |
| <current-assets></current-assets>                         |       | 18,079,579  |
| <pp&e></pp&e>   |       | 12,914,656  |
| <depreciation></depreciation>                             |       | 5,229,348   |
| <total-assets></total-assets>                             |       | 26,642,601  |
| <current-liabilities></current-liabilities>               |       | 5,935,518   |
| <bonds></bonds>   |       | 1,177,748   |
| <preferred-mandatory></preferred-mandatory>               |       | 0           |
| <preferred></preferred>                                   |       | 0           |
| <common></common>   |       | 53,919      |
| <other-se></other-se>                                     |       | 19,081,804  |
| <total-liability-and-equity></total-liability-and-equity> |       | 26,642,601  |
| <sales></sales>   |       | 24,067,255  |
| <total-revenues></total-revenues>                         |       | 24,067,255  |
| <cgs></cgs>   |       | 17,590,661  |
| <total-costs></total-costs>                               |       | 3,571,529   |
| <other-expenses></other-expenses>                         |       | 0           |
| <loss-provision></loss-provision>                         |       | 30,000      |
| <interest-expense></interest-expense>                     |       | 77,102      |
| <income-pretax></income-pretax>                           |       | 2,903,665   |
| <income-tax></income-tax>                                 |       | 1,154,000   |
| <pre><income-continuing></income-continuing></pre>        |       | 1,749,665   |
| <discontinued></discontinued>                             |       | 0           |
| <extraordinary></extraordinary>                           |       | 0           |
| <changes></changes>                                       |       | 0           |
| <net-income></net-income>                                 |       | 1,749,665   |
| <eps-primary></eps-primary>                               |       | 0.33        |
| <eps-diluted></eps-diluted>                               |       | 0.31        |
|   |       |             |

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE QUARTER ENDED SEPTEMBER 30, 1996, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

| <period-type></period-type>                               | 3-MOS |             |
|---|-------|-------------|
| <fiscal-year-end></fiscal-year-end>                       |       | JUN-30-1997 |
| <period-start></period-start>                             |       | JUL-01-1996 |
| <period-end></period-end>                                 |       | SEP-30-1996 |
| <cash></cash>   |       | 1,935,533   |
| <securities></securities>                                 |       | 0           |
| <receivables></receivables>                               |       | 5,681,327   |
| <allowances></allowances>                                 |       | 410,000     |
| <inventory></inventory>                                   |       | 8,347,449   |
| <current-assets></current-assets>                         |       | 18,109,685  |
| <pp&e></pp&e>   |       | 12,149,685  |
| <pre><depreciation></depreciation></pre>                  |       | 4,928,000   |
| <total-assets></total-assets>                             |       | 25,887,634  |
| <current-liabilities></current-liabilities>               |       | 6,056,517   |
| <bonds></bonds>   |       | 1,208,953   |
| <preferred-mandatory></preferred-mandatory>               |       | 0           |
| <preferred></preferred>                                   |       | 0           |
| <common></common>   |       | 53,759      |
| <other-se></other-se>                                     |       | 18,168,600  |
| <total-liability-and-equity></total-liability-and-equity> |       | 25,887,634  |
| <sales></sales>   |       | 11,437,022  |
| <total-revenues></total-revenues>                         |       | 11,437,022  |
| <cgs></cgs>   |       | 8,176,382   |
| <total-costs></total-costs>                               |       | 1,747,915   |
| <other-expenses></other-expenses>                         |       | 0           |
| <loss-provision></loss-provision>                         |       | 90,000      |
| <interest-expense></interest-expense>                     |       | 42,543      |
| <income-pretax></income-pretax>                           |       | 1,518,373   |
| <income-tax></income-tax>                                 |       | 618,000     |
| <pre><income-continuing></income-continuing></pre>        |       | 900,373     |
| <discontinued></discontinued>                             |       | 0           |
| <extraordinary></extraordinary>                           |       | 0           |
| <changes></changes>                                       |       | 0           |
| <net-income></net-income>                                 |       | 900,373     |
| <eps-primary></eps-primary>                               |       | 0.17        |
| <eps-diluted></eps-diluted>                               |       | 0.16        |
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